

# **DOI-MII-683 Leadership and Change Management**

SEMESTER: Spring

**CREDITS:** 3 ECTS (2 hrs. per week)

LANGUAGE: Spanish/English

DEGREE: MII

### **Course overview**

This course provides skills and knowledge necessary to manage staff in dynamic company structures, which are subject to changes and difficulties as being part of a more complex Organization. It also provides the basis for managing one's professional career.

## **Prerequisites**

No prerequisites.

### **Course contents**

### **Theory:**

- 1. CULTURE AND STRATEGY INSIDE A COMPANY
- 2. CHANGING PROCESSES IN A COMPANY
- 3. LEADERSHIP SEMINAR based in Ignatian Leadership

## **Textbook**

- Davis, K. and Newstrom, J., "Organizational Behavior: Human Behavior at Work". McGraw-Hill
- Robbins, S.P., "Organizational Behavior". Ed. Pearson
- Chris Lowney "Heroic Leadership: Best Practices from a 450-year-old Company that Changed the World"

# Grading

The following conditions must be accomplished to pass the course:

• A minimum overall grade of at least 5 over 10.



### The final grade consists of:

- Leadership exam 20%
- Change Management exam 20%
- Leadership Case studies 25%
- Change Management Case study 25%
- Participation 10%

#### In case of retake, the final grade consists of:

- Final exam 70%
- Leadership and Change Management case studies 20%
- Participation 10%