

#### **SUBJECT DETAILS**

Data on the subject	
Full Name	EU Industry Regulation (Energy, Telecoms, Media, Transport) & EU Public Procurement Law
Code	E000001230
Degree	Postgraduate in Master in International and European Business Law
Year	2024-25
Nature	Spring
ECTS Credits	3
Department	Law
Area	Law
Teaching staff	Guillermo González de Olano

Data on the teaching staff		
Teacher		
Name	Guillermo González de Olano	
Departament / Area		
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Tutoring Schedule	Upon request from students	

#### **SPECIFIC DATA ON THE SUBJECT**

Framewor		

#### **Pre-requisites**

None

#### Contribution of the degree to the professional profile

Provide a general understanding of industry regulation in the EU, its tools, objectives and interaction with other areas of EU Law (such as Competition Law).

Provide a general vision and understanding of the EU Public Procurement regime and, more specifically, of the main aspects of PPPs infrastructure in Europe.

Analyse the regulation, procedures, strategic and corporate aspects and principal contracts applicable to concession projects regarding public interest infrastructures.

#### **Competences - Goals**

#### **Competences to be deloveped**

#### **Generic Competences**

- GC 1: Analysis and synthesis abilities
- GC 3: Ability to manage information
- GC 7: Ability to work in an international context
- GC 8: Critical appraisal skills
- GC 10: Ability to develop autonomous learning skills
- GC 11: Concern for quality
- GC 12: Ability to apply theoretical knowledge into practice

#### **Specific Competences**

SC 8 Knowing in depth the main rules regulating markets in special sectors (like financial markets, utilities and markets for consumer goods)

#### **COURSE SYLLABUS AND CONTENT**

#### **Content**

#### Area 1. EU Industry Regulation (Energy, Telecoms, Media, Transport)

#### Theme 1. Industry Regulation. Intro. Network Industries

- 1.1. What are network industries?
- 1.2. Intuitively, what do you think are the main features of network industries?
- 1.3. Main economic features of this type of industries?
  - 1.3.1. The concept of "natural monopoly".
  - 1.3.2. Complementarity, compatibility and standards.
  - 1.3.3. Consumption externalities.
  - 1.3.4. Switching costs and lock-in effects.

#### 1.4. Deregulation and friends:

- 1.4.1. Deregulation.
- 1.4.2. Liberalization.
- 1.4.3. Privatization.
- 1.4.4. Reregulation.
- 1.5. Legal basis for the deregulation of network industries
  - 1.5.1. Article 106 TFEU.

#### 1.5.2. Article 114 TFEU.

#### Theme 2. Energy

#### 2.1. Why is energy so important for Europe? Article 194.1 TFEU

#### 2.2. Key players in the electricity sector

#### 2.3. Market and consumers

- 2.3.1. Energy consumer rights
- 2.3.2. What happened with energy prices in Europe during our last crisis (COVID & Russia)
- 2.3.3. What is the gas price cap and how does it impact in the electric bill?

#### 2.4. The electricity market (the merit order)

- 2.4.1. Marked Correction Mechanism
- 2.4.2. Impact of the increase in the price of energy on current contracts

# 2.5. The importance of clean energy. The fight against climate change and the quest for climate neutrality. Main European standards to promote development towards a sustainable energy scenario

- 2.5.1. Paris agreement
- 2.5.2. Main objectives of the European Union in relation to climate neutrality and energy sector
- 2.5.3. Regulatory measures
- 2.5.4. The European Green Deal
- 2.5.5. The "fit for 55" package

#### 2.6. Main European Union actions in the field of clean energy

- 2.6.1. The emissions trading system
- 2.6.2. Emission control of European companies outside Europe (external admissions)
- 2.6.3. Reduction of emissions in the areas of transportation, buildings, agriculture, and waste
- 2.6.4. Promoting energy efficiency
- 2.6.5. Shift from fossil to renewable and low-carbon gases
- 2.6.6. Cogeneration of heat and power
- 2.6.7. Energy label and eco-design
- 2.6.8. Eco-design for sustainable products
- 2.6.9. Standards in relation to the land use and forestry sectors
- 2.6.10. Promoting more sustainable transportation
- 2.6.11. Financing for citizens and companies most affected by changes in environmental regulations
- 2.6.12. Promoting the use of green fuels in the maritime and aviation sectors
- 2.6.13. Reduction of methane emissions
- 2.6.14. Tightening of CO<sub>2</sub> emissions, standards for cars and vans
- 2.6.15. Revision of tax regulations to give it a "green twist"
- 2.6.16. Promotion of renewable energy
- 2.6.17. Greener buildings
  - 2.6.17.1. Current status
  - 2.6.17.2. Measure to improve the housing stock
  - 2.6.17.3. Renewal wave
  - 2.6.17.4. The new European Bauhaus
  - 2.6.17.5. Long-term renovations strategies
- 2.6.17.6. Observatory of the European Union housing stock
- 2.6.17.7. Smart Readiness Indicator (SRI)
- 2.6.17.8. Near zero buildings
- 2.6.17.9. Certificates and inspections

#### 2.7. Nuclear energy

- 2.7.1. Importance of nuclear energy at the E.U. level
- 2.7.2. Nuclear safety
- 2.7.3. Radiation protection

#### Theme 3. European Green Deal and Next Generation funds

#### 3.1. The European Green deal

- 3.1.1. Background of the European Green Deal
- 3.1.2. Approval of the European green in 2019
- 3.1.3. General objectives of the European Green Deal
- 3.1.4. European Green Deal proposals and policies
  - 3.1.4.1. "Fit for 55"
  - 3.1.4.2. Sustainable industry
  - 3.1.4.3. Efficient construction
  - 3.1.4.4. Clean energy
  - 3.1.4.5. Sustainable mobility
  - 3.1.4.6. Biodiversity protection
  - 3.1.4.7. Sustainable food
  - 3.1.4.8. Pollution reduction
  - 3.1.4.9. E.U. biodiversity strategy to 2030
  - 3.1.4.10. Measures against climate change
- 3.1.5. Climate change, mitigation, and adaptation measure measures
  - 3.1.5.1. Preliminary consideration: "mitigation" versus "adaptation"
  - 3.1.5.2. Mitigation measures proposed by the European Green Deal
  - 3.1.5.3. Climate change measure proposed by the European Green Deal
- 3.1.6. Special consideration to the idea of circular economy
  - 3.1.6.1. Concept of "circular economy"
- 3.1.7. Summary
- 3.1.8. Impact of the European deal on the private sector
- 3.1.9. On the issue of digitization

#### 3.2. The Next Generation program

- 3.2.1. Preliminary consideration: a little history. The "Marshall plan"
- 3.2.2. Starting situation: COVID-19 crisis
- 3.2.3. Impact of Next Generation policies at the national level

#### Theme 4. Telecommunications / Media / Transportation

#### 4.1. TELECOMMUNICATIONS

- 4.1.1. History and regulation: the European Electronic Communications Code
  - 4.1.1.1. Objectives of the European Electronic Communications Code
  - 4.1.1.2. Measure to chief such objectives
- 4.1.1.3. Radio spectrum planning
- 4.1.2. National regulatory authorities
- 4.1.3. The general AUTHORIZATION regime the field of communications
  - 4.1.3.1. Preliminary considerations: discretionary powers versus ministerial actions
  - 4.1.3.2. General idea of the general authorization rule
  - 4.1.3.3. Rights derived from the general authorization
- 4.1.4. The market ACCESS regime

- 4.1.4.1. General idea column freedom of Access for companies
- 4.1.4.2. Rules for resource and network sharing
- 4.1.4.3. Features in the case of the use of radio spectrum
- 4.1.4.4. Obligation of accompanies negotiate interconnection among themselves
- 4.1.5. Universal service
- 4.1.6. End-user rights
- 4.1.7. Other issues: cybersecurity
  - 4.1.7.1. Protection of electronic communications networks and services
  - 4.1.7.2. User protection
  - 4.1.7.3. Privacy protection in electronic communications. Cookies.
  - 4.1.7.4. Cybersolidarity
- 4.1.8. Other issues: Artificial intelligence
  - 4.1.8.1. AI concept
  - 4.1.8.2. European regulations on artificial intelligence
  - 4.1.8.3. Scope of applications
  - 4.1.8.4. Prohibitions
  - 4.1.8.5. Confidentiality and sanctions

#### 4.2. **MEDIA**

- 4.2.1. Relevant regulations: to which companies does it apply?
- 4.2.2. Main provisions regarding the provision of communication services
- 4.2.3. Protection of minors: improving the safety of children online
- 4.2.4. Protection of European cinema, film, heritage, and film industry

#### 4.3. TRANSPORTATION

- 4.3.1. General EU objectives in the transportation sector
- 4.3.2. Air transportation
  - 4.3.2.1. Internal market: current situation
  - 4.3.2.2. Basic requirements for the operation of air services in the E.U
  - 4.3.2.3. Single European sky and single European sky 2+
  - 4.3.2.4. Environment (pollution, noise)
  - 4.3.2.5. Other relevant regulatory areas in the air transport sector: airports
- 4.3.3. Road transportation
  - 4.3.3.1. Main EU objectives in the field of road transportation
  - 4.3.3.2. Regulation (E.C.) number 1370/2007
  - 4.3.3.3. Right of bus and coach passengers
  - 4.3.3.4. Other areas of interest in the European legislation in road transport
- 4.3.4. Rail transportation
  - 4.3.4.1. Evolution
  - 4.3.4.2. Main current regulations

#### AREA 2. EU public procurement Directives and their enforcement

#### Theme 5. Public Procurement in the EU – Introduction

#### 5.1. Basic concepts and objectives of public procurement in the E.U

- 5.1.1. Procurement
- 5.1.2. Public procurement
- 5.1.3. Goods, works, services

# 5.2. Economic context of public procurement. Where does they need for public procurement come from?

- 5.2.1. They need to outsource
- 5.2.2. Is private initiative way to help public authorities?

#### 5.3. Why should the public sector be regulated? Why not a free system?

#### 5.4. Is public procurement a political issue or a managerial one?

#### 5.5. Objectives of procurement

- 5.5.1. Value for money
- 5.5.2. Integrity
- 5.5.3. Accounting
- 5.5.4. Equal opportunities that equal treatment for all providers
- 5.5.5. Fair treatment of suppliers
- 5.5.6. Efficient implementation of industrial social and environmental policies
- 5.5.7. Open markets to international exchange

#### 5.6. Main principles in public procurement

- 5.6.1. Transparency
- 5.6.2. Competition
- 5.6.3. Proportionality
- 5.6.4. Compliance with European social, labor, and environmental regulations
- 5.6.5. Confidentiality

#### 5.7. International framework for government procurement

- 5.7.1. UNCITRAL Model Law
- 5.7.2. Agreement on Government Procurement

#### 5.8. Main regulation on public procurement

- 5.8.1. Directive 2014/23/EU
- 5.8.2. Directive 2014/24/EU
- 5.8.3. Directive 2014/25/EU

#### Theme 6. Public Procurement in the EU - Scope

#### 6.1. Scope of European Directives on Public Procurement

#### 6.2. Subjective scope

- 6.2.1. The concept of "contracting authority"
  - 6.2.1.1. States
  - 6.2.1.2. Regional or local authorities
  - 6.2.1.3. "Bodies governed by public law"
  - 6.2.1.4. Associations of some of the previous entities
- 6.2.2. "Economic operators"
  - 6.2.2.1. Requirements

- 6.2.2.2. Operator groups
- 6.2.2.3. Participation in preparatory activities
- 6.2.2.4. Possibility of SMEs to participate in public procurement

#### 6.3. Objective scope

- 6.3.1. Types of contracts
  - 6.3.1.1. Works contracts
  - 6.3.1.2. Public service contracts
  - 6.3.1.3. Supply contracts
  - 6.3.1.4. Work concessions
  - 6.3.1.5. Service concessions
  - 6.3.1.6. Subsidized contracts
- 6.3.2. Contracts thresholds
- 6.3.3. Contracts excluded from the scope of the EU Directives on public procurement
  - 6.3.3.1. Contracts in the fields of water, energy, transport and postal services
  - 6.3.3.2. Exclusions in the field of electronic communications
  - 6.3.3.3. Contracts awarded in accordance with international rules
  - 6.3.3.4. Some service contracts
  - 6.3.3.5. Contracts between public sector entities
  - 6.3.3.6. Research and development services
  - 6.3.3.7. Defense and security
  - 6.3.3.8. Financial services
  - 6.3.3.9. Employment contracts
  - 6.3.3.10. "In-house" providing
    - Concept
    - Importance
    - Requirements

# Theme 7. Public Procurement in the EU – Procedures, preliminary market consultations and other issues

#### 7.1. Selection of procedures

- 7.1.1. European Directives on public procurement cove wide variety of possible procedures
- 7.1.2. Open procedures.
- 7.1.3. Restricted procedures.
- 7.1.4. Competitive procedure with negotiation.
- 7.1.5. Competitive dialogue.
- 7.1.6. Negotiated procedure.
- 7.1.7. Design contest.
- 7.1.8. Framework agreements awarded by central procurement agencies.
- 7.1.9. Dynamic purchasing systems.
- 7.1.10. Innovation partnerships.

#### 7.2. Preliminary market consultations

- 7.3. Drafting technical specification sheets
- 7.4. Intellectual property issue
- 7.5. Inclusion of social and environmental criteria

#### Theme 8. Public Procurement in the EU - Public Procurement in the EU - Bidding process

#### 8.1. Electronic availability of procurement documents

#### 8.2. Notices in public procurement

- 8.2.1. Prior information notices
- 8.2.2. Contract notice
- 8.2.3. Award notice

#### 8.3. How much time should bidders be allowed to submit their bid?

#### 8.4. Information to be included in the bids

- 8.4.1. Issues in relation to the entity submitting the offer
- 8.4.2. Issues relating to their capacity to contract with European public authorities: prohibitions on contracting
- 8.4.3. Solvency (technical and economic)
- 8.4.4. How to facilitate the participation of SMEs in this type of bidding process?
- 8.4.5. Reliance on the capacities of other entities

#### 8.5. Criteria for awarding the contract

- 8.5.1. Final objective: award the contract to the Most Economically Advantageous Tender (MEAT)
- 8.5.2. The award criteria must be described in sufficient detail in the bidding documents
- 8.5.3. What happens if a bid is abnormally low?

#### 8.6. Contract execution phase

- 8.6.1. Introduction. Life after contract award
- 8.6.2. Conditions of performance of the contract
- 8.6.3. Subcontracting
- 8.6.4. Modification of contracts during their term
- 8.6.5. Cases in which it is possible to modify a contract after its award Termination of contracts
- 8.6.6. Contract review system

#### Theme 9. Public Procurement in the EU - PPPs

#### 9.1. PPPs: Concept and Importance

#### 9.2. Relationship between PPPs and concessions

- Works concessions
- Service concessions

#### 9.3. Essential element of concessions: operational risk

- 9.4. Institutionalized PPPs
- 9.5. Early termination of the concession agreement

#### Theme 10. Public Procurement in the EU - Project Finance

#### **TEACHING METHODOLOGY**

## General methodology of the subject

### **Contact hours methodology: Activities**

Participative classes, case study.

### Outside class methodology: Activities

Analysis of the information provided/suggested.

#### **SUMMARY OF STUDENT WORK HOURS**

NUMBER OF CONTACT HOURS					
Lecture	Practical class	Debate	In class presentation	Individual work	Evaluation : exam
12	12	4	_	_	2
	NUMBER OF INDEPENDENT WORK HOURS				
Lecture	Practical class	Debate	In class presentation	Individual work	Evaluation : exam
20	20	_	_	5	_
				ECTS CREDIT	S: 3 (75,00 hours)

#### **GRADE EVALUATION AND CRITERIA**

Evaluation Activities	Indicators	Evaluation weighting
Exam 1 (Continuous Eval)	Indicators to be discussed in class	40%
Evaluation: exam (final)	Indicators to be discussed in class	50%
Attendance	Regular attendance to classes – control by signature of a daily sheet	10%

#### **BIBLIOGRAPHY AND RESOURCES**

**Basic Bibliography and Resources** 

#### **TEXT BOOKS**

- Arrowsmith, S (ed), Public Procurement Regulation: An Introduction (2011) available at <u>www.nottingham.ac.uk/law/pprq</u>
- Avery, N., Public-Private Partnerships (Globe Business Publishing Ltd, 2010)
- Bult-Spiering, M & Dewulf, G, Strategic Issues in Public Private Partnership, an International Perspective (Oxford, Blackwell Publishing, 2007).
- Delmon, J, Private Sector Investment in Infrastructure: Project Finance, PPP Projects and Risk, 2nd edn (The Hague, World Bank and Kluwer Law International, 2008).
- DIMITRI, N et al (eds), Handbook of Procurement (Cambridge University Press, 2006). Hernández García, R (ed), International Public Procurement: A Guide to Best Practice (globe
- Law and Business, 2009).
- Nihoul, P & Rodford, P, EU Electronic Communications Law (OUP, 2011)
- Sánchez Graells, A, Public Procurement and the EU Competition Rules (Oxford, hart, 2011).
- Trepte, P, Regulating Procurement Understanding the Ends and Means of Public Procurement Regulation (Oxford, OUP, 2005).
- Trepte, P, Public Procurement in the EU: A Practitioner's Guide, 2nd edn (Oxford, OUP, 2007).

#### **CHAPTER OF BOOKS**

www.adb.org/documents/handbooks/Public-Private-Partnerhip/chapter7.pdf

#### **REQUIRED READINGS**

#### **Historical Overview**

Ibáñez Colomo, Pablo (2011) European communications law and technological convergence: deregulation, re-regulation and regulatory convergence in television and telecommunications Wolters Kluwer. ISBN 9789041138293

#### **Energy**

 Communication from the Commission to the European Council and the European Parliament of 10 January 2007, "An energy policy for Europe"

#### http://eur-lex.europa.eu/LexUriServ/LexUriServ.do?uri=CELEX:52007DC0001:EN:NOT

2. Directive 2003/55/EC of the European Parliament and of the Council of 26 June 2003 concerning common rules for the internal market in natural gas and repealing Directive 98/30/EC.

#### http://eur-lex.europa.eu/LexUriServ/LexUriServ.do?uri=CELEX:32003L0055:EN:NOT

 Directive <u>2009/72/EC</u> of the European Parliament and of the Council of 13 July 2009 concerning common rules for the internal market in electricity and repealing <u>Directive 2003/54/EC</u> (Text with EEA relevance)

#### http://eur-lex.europa.eu/LexUriServ/LexUriServ.do?uri=CELEX:32009L0072:EN:NOT

4. Communication from the Commission of 13 November 2008 - Energy efficiency: delivering the 20% target [COM(2008) 772

#### http://eur-lex.europa.eu/LexUriServ/LexUriServ.do?uri=CELEX:52008DC0772:EN:NOT

5. Directive <u>2001/77/EC</u> of the European Parliament and of the Council of 27 September 2001 on the promotion of electricity from renewable energy sources in the internal electricity market

#### http://eur-lex.europa.eu/LexUriServ/LexUriServ.do?uri=CELEX:32001L0077:EN:NOT

6. Treaty establishing the European Atomic Energy Community (Euratom)

- 7. Communication from the Commission to the Council and the European Parliament of 26 March 2009
  - Communication on nuclear non-proliferation [COM(2009) 143 final

#### http://eur-lex.europa.eu/LexUriServ/LexUriServ.do?uri=CELEX:52009DC0143:EN:NOT

8. Communication from the Commission to the European Parliament, the Council, the European Economic and Social Committee and the Committee of the Regions of 7 September 2011 On security of energy supply and international cooperation - "The EU Energy Policy: Engaging with Partners beyond Our Borders" [COM(2011) 539 final

http://eur-lex.europa.eu/LexUriServ/LexUriServ.do?uri=CELEX:52011DC0539:EN:NOT

#### Environmental regulations

 Communication from the Commission to the European Parliament, the Council, the European Economic and Social Committee and the Committee of the Regions of 7 September 2011 On security of energy supply and international cooperation - The European Green Deal

https://eur-lex.europa.eu/resource.html?uri=cellar:b828d165-1c22-11ea-8c1f-01aa75ed71a1.0002.02/DOC 1&format=PDF

#### <u>Telecoms</u>

 Directive (EU) 2018/1972 establishing the European Electronic Communications Code https://eur-lex.europa.eu/legal-content/EN/AUTO/?uri=celex:32018L1972

2. Regulation (EC) No 1211/2009 of the European Parliament and of the Council of 25 November 2009 establishing the Body of European Regulators for Electronic Communications (BEREC) and the Office (Text with EEA relevance)

#### http://eur-lex.europa.eu/LexUriServ/LexUriServ.do?uri=CELEX:32009R1211:EN:NOT

3. Regulation (EU) No 531/2012 of the European Parliament and of the Council of 13 June 2012 on roaming on public mobile communications networks within the Union Text with EEA relevance

#### http://eur-lex.europa.eu/LexUriServ/LexUriServ.do?uri=CELEX:32012R0531:EN:NOT

4. Directive 2002/21/EC of the European Parliament and of the Council of 7 March 2002 on a common regulatory framework for electronic communications networks and services (Framework Directive)

#### https://ec.europa.eu/digital-agenda/sites/digital-agenda/files/140framework 5.pdf

 Directive 2002/19/EC of the European Parliament and of the Council of 7 March 2002 on access to, and interconnection of, electronic communications networks and associated facilities (Access Directive)

#### http://ec.europa.eu/digital-agenda/sites/digital-agenda/files/140access 1.pdf

6. Directive 2002/20/EC of the European Parliament and of the Council of 7 March 2002 on the authorisation of electronic communications networks and services (Authorisation Directive)

#### http://ec.europa.eu/digital-agenda/sites/digital-agenda/files/140authorisation 2.pdf

7. Directive 2002/22/EC of the European Parliament and of the Council of 7 March 2002 on universal service and users' rights relating to electronic communications networks and services (Universal Service Directive)

#### https://ec.europa.eu/digital-agenda/sites/digital-genda/files/Directive%202002%2022%20EC 0.pdf

8. Directive 2002/58/EC of the European Parliament and of the Council of 12 July 2002 concerning the processing of personal data and the protection of privacy in the electronic communications sector (Directive on privacy and electronic communications)

#### https://ec.europa.eu/digital-agenda/sites/digital-agenda/files/24eprivacy 2.pdf

9. Andrej Fatur (2012) EU Competition Law and the Information and Communication Technology Network Industries: Economic versus Legal Concepts in Pursuit of (Consumer) Welfare (Hart Studies in Competition Law)

#### <u>Media</u>

1. Directive 2010/13/EU of the European Parliament and of the Council of 10 March 2010 on the
coordination of certain provisions laid down by law, regulation or administrative action in Member
States concerning the provision of audio-visual media services (Audio-visual Media Services
Directive)
http://eur-lex.europa.eu/LexUriServ/LexUriServ.do?uri=CELEX:32010L0013:EN:NOT
<u>Transport</u>

1. Regulation (EC) No 1008/2008 of the European Parliament and of the Council of 24 September 2008 on common rules for the operation of air services in the Community

http://eur-lex.europa.eu/LexUriServ/LexUriServ.do?uri=CELEX:32008R1008:EN:NOT

2. Guide to European Community legislation in the field of civil aviation (June 2007)

http://ec.europa.eu/transport/modes/air/internal market/doc/acquis handbook.pdf

3. Common rules for the operation of air services

http://europa.eu/legislation\_summaries/transport/air\_transport/tr0008\_en.htm

4. Regulation (EC) No 1072/2009 of the European Parliament and of the Council of 21 October 2009 on common rules for access to the international road haulage market

http://eur-lex.europa.eu/LexUriServ/LexUriServ.do?uri=CELEX:32009R1072:EN:NOT

5. Commission Communication of 17 September 2010 concerning the development of a Single European Railway Area [COM (2010) 474 final

http://eur-lex.europa.eu/LexUriServ/LexUriServ.do?uri=CELEX:52010DC0474:EN:NOT

6. Communication from the Commission of 3 March 2004 entitled "Further integration of the European rail system: the third railway package [COM(2004) 140 final

http://eur-lex.europa.eu/LexUriServ/LexUriServ.do?uri=CELEX:52004DC0140:EN:NOT

7. Freedom to supply services, unfair pricing practices and free access to ocean trade

http://europa.eu/legislation\_summaries/competition/specific\_sectors/transport/124064\_en.htm

8. Commission Directive 2013/49/EU of 11 October 2013 amending Annex II to Directive 2006/87/EC of the European Parliament and of the Council laying down technical requirements for inland waterway vessels

http://eur-lex.europa.eu/LexUriServ/LexUriServ.do?uri=CELEX:32013L0049:EN:NOT

#### **SUGGESTED ARTICLES**

- 1. Chirico, F, Van der Haar and Larouche, P, Network Neutrality in the EU, Working Paper, available at <a href="http://www.ssrn.com">http://www.ssrn.com</a>
- 2. EIB's Role in PPPS: <a href="http://www.eib.org/projects/publications/the-eibs-role-in-public-private-partnerships-ppps.htm?lang=en">http://www.eib.org/projects/publications/the-eibs-role-in-public-private-partnerships-ppps.htm?lang=en</a>&
- 3. Evaluating the risks of public private partnerships for infrastructure projects. International Journal of Project Management. Volume 20 (Feb 2002) Pages 107-118- Darrin Grimsey, Mervyn K. Lewis. ).
- 4. Monti, G, Managing the Intersection of Utilities Regulation and EC Competition Law, 4 Competition Law Review (2008), pp. 123-145.
- 5. "A guide to guidance" Sourcebook for PPPs, by the European PPP Expertise Centre: <u>Public information on EU Public Procurement</u>
- 6. Directive 2014/23/EU of the European Parliament and of the Council of 26 February 2014 on the award of concession contracts Text with EEA relevance

http://eur-lex.europa.eu/legal-content/EN/TXT/PDF/?uri=CELEX:32014L0024&from=EN

7. Directive 2014/24/EU of the European Parliament and of the Council of 26 February 2014 on public procurement and repealing Directive 2004/18/EC Text with EEA relevance

http://eur-lex.europa.eu/legal-content/EN/TXT/PDF/?uri=CELEX:32014L0023&from=EN

8. Directive 2014/25/EU of the European Parliament and of the Council of 26 February 2014 on procurement by entities operating in the water, energy, transport and postal services sectors and repealing Directive 2004/17/EC Text with EEA relevance

http://eur-lex.europa.eu/legal-content/EN/TXT/PDF/?uri=CELEX:32014L0025&from=EN